Disclaimer Regarding Forward-looking Statements

This presentation contains forward-looking statements regarding the intent, belief, strategy, plans or expectations of the Nidec Group or other parties. Such forward-looking statements are not guarantees of future performance or events and involve risks and uncertainties. Actual results may differ materially from those described in such forward-looking statements as a result of various factors, including, but not limited to, the risks to successfully integrating the acquired business with the Nidec Group, the anticipated benefits of the planned transaction not being realized, changes in general economic conditions, shifts in technology or user preferences for particular technologies, whether and when required regulatory approvals are obtained, other risks relating to the successful consummation of the planned transaction, and changes in business and regulatory environments. The Nidec Group does not undertake any obligation to update the forward-looking statements contained herein or the reasons why actual results could differ from those projected in the forward-looking statements except as may be required by law.
Overview of OMRON Automotive Electronics

Company Name: OMRON Automotive Electronics Co. Ltd.

Business Description: Marketing, design, manufacture and sale of automotive electronics components and systems

Headquarters: 6368 Nenjozaka, Okusa, Komaki, Aichi, Japan

Representative: Katsuhiro Wada (President and CEO)

Date Established: May 6, 2010

Capital: ¥5 billion

Number of Employees (as of 9/2018): Group total: 5,651
Domestic: 785
(Headquarters 411, Iida business facility 347, Other sales offices 27)
Overseas subsidiaries: 4,866

Business Overview of OMRON Automotive Electronics

Product Portfolio

1. Body Control System
   - Body control module
   - Keyless entry
   - Air conditioner
   - Light control
   - Fuel pump ECU
   - Power tail gate ECU

2. Motor Control System (ECU)
   - Power window switch
   - Power seat switch
   - Instrument panel switch
   - 3D-LiDAR
   - Driver monitoring
   - Laser radar
   - Idling stop start DC/DC converter
   - PHEV/HEV DC/DC converter
   - Four-wheel components
     - Auto light sensor
     - DC/AC inverter etc.
   - Two-wheel electronic components
     - Automotive relay

3. Switch
   - Switch 26%
   - Motor Control System 25%
   - Others 49%

By Product

4. Active Safety

5. Power Control System

6. Others

Sales Breakdown (FY2018/3)(1)

By Region

- Japan 13%
- Americas 32%
- Europe 2%
- Asia Pacific 25%
- Greater China 22%
- Direct Exports 6%

Note

(1) Sales Breakdown uses sales to external customers

Revision

3/10

4/10
Global Footprint of OMRON Automotive Electronics

Nidec’s Automotive Motor Business

Automotive motor business is one of the key growth areas

FY2010 Net sales: 676 billion yen
FY2017 Net sales: 1.488 trillion yen
FY2020 Net sales: 2 trillion yen (target)
### Business Strategy of Automotive Business

**Aiming to expand product lineup which contributes to electrification and autonomous driving**

#### Power pack* products for electrification
- Electric power steering motor
- Electric water pump
- Electric brake module
- Electric oil pump
- Traction motor system (production to commence in April 2019)
- Electric actuator

*Power pack: products with mounted motors, ECUs (Electronic Control Units), etc.

#### Products for autonomous driving
- ISF*
- Wave radar
- Front view camera

*ISF (Integrated Sensor Fusion)

### Strategic Rationale

**Expecting to expand product lineup, strengthen development capabilities of ECU and ADAS**

#### Background
- Market size of ECUs used for EPS is ¥400 billion annually
  - Expected rapid growth at an annual rate of 4.2% (2016-2025), driven mainly by China
- OMRON Automotive Electronics has advanced technological capabilities of power pack’s main components
  - Having industry-leading products and technologies led by an excellent development/production team
- ADAS (Advanced Driver Assistance Systems) market expansion
  - Expanding product lineup through the cooperation of both companies to address various customer needs

#### Purpose
- Through the acquisition of OMRON Automotive Electronics, we will expand our product lineup and increase our presence in automotive electronics components market.
- We will achieve further improvement in product capabilities by combining with our motor technology.
### Expected Synergy

We can expect significant synergy in both business and technological aspects driven by the strong demand for electrification of car components.

<table>
<thead>
<tr>
<th>Category</th>
<th>Expected synergy</th>
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| ① ECU for Motor Control System | - Offer convenience to customers by providing the power pack, a package including motor and ECU  
- Fulfill order backlog due to the lack of resource by expanding production capacity |
| ② ADAS | - Products and technologies of OMRON Automotive Electronics and our group complement each other, which contributes to the expansion of the product lineup of sensor that supports autonomous driving technology |
| ③ Power Control System | - By combining OMRON Automotive Electronics’ DC/DC converter, in-vehicle charger and our E-Axle, we can achieve a significant growth in the area of power system, one of the key components in vehicle electrification going forward |

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### Our Value-added after the Transaction

Pursuing more safety and further efficiency… creating products which change future society

- Provide key components for the function such as “run”, “turn”, and “stop”

- Electric brake module
- Electric power steering motor
- ISF (Integrated Sensor Fusion)
- Drive monitoring camera
- Laser radar

*Traction motor system (production to commence in April 2019)*